



ILLINOIS CENTER OF EXCELLENCE
FOR BEHAVIORAL HEALTH AND JUSTICE

Promoting, coordinating and training communities to
implement problem-solving courts and alternatives
to incarceration for persons with mental health
and/or substance use disorders

Illinois Center of Excellence for Behavioral Health and Justice

Strategic Planning Summary of February 23, 2017 Meeting

Submitted by
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Present at the Meeting

Board of Directors: Dr. Sharon Coleman

Advisory Board: Hon. Kathryn Zenoff, Dr. Anderson Freeman, Hon. Janet Holmgren, Pam Rodriguez, Dr. Alex Stagnaro-Green

On the Phone: Hon. Paul Biebel, Lawrence Fox, Elizabeth Robb

Facilitator: Michelle Rock

Others: Mary Gubbe Lee

Overview

An overview and update of the Illinois Center of Excellence for Behavioral Health and Justice (COE) was given by the Hon. Kathryn Zenoff, Advisory Board Chair, summarizing where the COE is now, the need for strategic planning and the goal of a long-term vision for the COE.

A review of the following COE documents was conducted and discussed:

- Intergovernmental Agreement and the responsibilities of each party
- Agreement between the University of Illinois and the COE
- Bylaws
- Budget
- Evaluation Plan and Matrix

A review of other relevant documents which might guide the COE was also conducted and discussed:

- Structure of other COEs
- Illinois State Commission on Criminal Justice and Sentencing Reform Final Report
- Bureau of Justice Assistance, Justice Assistance Grant (JAG) Program Accountability Measures
- Illinois Criminal Justice Information Authority JAG Priorities
- Illinois Grant Accountability and Transparency Act

Vision and Mission Statement

The vision and mission statement were reviewed and found to still be relevant and no changes were suggested to be made to the vision or mission statement.

Vision of the Center of Excellence

Persons involved with the criminal justice system are addressed in a way that best improves health, promotes recovery and enhances public safety.

Mission of the Center of Excellence

The Mission of the Center of Excellence is to equip communities to appropriately respond to the needs of persons with behavioral health disorders who are involved with the criminal justice system.

Goals and Objectives

The current goals and objectives for the COE were also discussed and no changes were suggested to be made at this time.

GOAL 1: Provide training, technical assistance and information to facilitate appropriate responses to the needs of persons with behavioral health disorders who are involved with the criminal justice system.

Objectives: Promote the Center of Excellence.

Provide training, technical assistance and information throughout Illinois.

Compile and disseminate information and research consistent with the mission of the Center of Excellence.

GOAL 2: Increase and improve collaboration regarding the mission of the Center of Excellence.

Objectives: Increase information about and promote collaboration with the Center of Excellence.

Support the implementation of effective interventions and practices for people with behavioral health disorders along the spectrum of the criminal justice system.

Explore and pursue collaborations with criminal justice and behavioral health researchers and other stakeholders.

The Center of Excellence receives funds from the Byrne/JAG program through the Illinois Criminal Justice Information Authority (ICJIA) to equip communities to appropriately respond to the needs of persons with behavioral health disorders who are involved with the criminal justice system and addresses the following ICJIA/JAG priorities:

Law Enforcement and Task Forces: Support programs which provide law enforcement agencies throughout the state with the necessary means to deter, combat, and investigate crime through strategies, staffing, training, and equipment that promotes public safety and the common good. *The Center of Excellence provides training to support this priority.*

Prosecution, Court, and Indigent Defense: Support and enhance activities conducted in courts. These activities may include prosecution, defense, and technology-related activities. Drug Court programs are not included in this category. *The Center of Excellence provides training.*

Corrections and Community Corrections: Support activities which allow state and local correctional facilities to apply proven and innovative programs to assist in meeting the needs of incarcerated persons and to maintain the safety and security of the institution, staff and inmate population. These activities may include correctional activities, correctional programs, personnel and training activities, and equipment purchases. Re-entry programs are included in this category. *The Center of Excellence provides training to support this priority.*

Drug Treatment and Drug Courts: Support activities for Drug Courts are judicially supervised court dockets and seek to balance the need for public safety with that of devising effective treatment solutions for nonviolent, drug-addicted individuals in the court system while holding them accountable for their actions. *The Center of Excellence provides training to support this priority.*

Planning and Evaluation: Support activities conducted to plan a program or conduct an evaluation. These activities may include various types of evaluation and implementation. *The Center of Excellence conducts planning and evaluation through collaborative relationships and provides training to support this priority.*

How Do We Ensure Sustainability?

Demand for Services

There was a discussion of who the customer was of the COE and where there is a demand for services of the COE. Currently, demand for COE services primarily comes from the Administrative Office of the Illinois Court, Adult Redeploy Illinois, the Illinois Department of Corrections, the Illinois Association of Problem-Solving Courts, the Illinois Criminal Justice Information Authority and Illinois counties/communities.

Funding

A lot of time was taken to discuss the current and potential funding sources for the COE. Current funding for the COE is JAG Byrne funds through the Illinois Criminal Justice Information Authority. Future funding discussed included grants through the Illinois Criminal Justice Information Authority, other state and federal grants, 708 Boards, and foundations. There was a discussion on ways to diversify funding to include hard funding to ensure sustainability.

Building Capacity

A discussion occurred on how the COE can expand or build capacity which included data and evaluation, administrative support, website management, and regional training. A further discussion was had regarding what is the economic benefit of the COE and where and how we add value.

Developing a Business Plan and Fee Structure

A discussion occurred regarding the need for the COE to develop a business plan and fee structure. The purpose of a business plan is to have a formal statement of business goals, reasons they are attainable, and plans for reaching them. The need for a fee structure was also discussed to determine the actual cost of providing services of the COE. These two documents would be able to drive requests for funding for COE services and developing sustainability.

Structure

A brief discussion occurred regarding the current structure of the COE and what the future structure of the COE should look like. The pros and cons of different structure were briefly discussed

Next Meeting

The meeting concluded at 2:00 p.m. The next meeting of the COE Board and Advisory Board is set for April 20, 2017. Discussions of strategic planning will continue as part of quarterly COE Board meetings.